#### STATEMENT OF PURPOSE

The Public Lighting Department will help support the Mayor's vision to transform the government of the City of Detroit to the Next Detroit by applying the guiding principles of the Next Detroit, which means structural balancing by bringing costs in line with revenue, while improving services.

The mission of the Public Lighting Department is to serve the citizens of Detroit with a professional level of customer service. Public Lighting will provide reliable, economical, and efficient street lighting, traffic signal and energy services for residents, businesses, and tourists. By doing so we will improve the quality of life for those who live, work and visit the City of Detroit. If Detroit is to realize its full potential, it requires our entire community's commitment to excellence.

#### DESCRIPTION

The Public Lighting Department (PLD) is a general fund agency that operates from three main locations: the Grinnell construction and maintenance yard, the Mistersky Power Plant, and the Witkowski Operations Center. In addition to these three sites, the Department owns and operates thirty-one (31) substations throughout the City and a steam plant. Power is furnished to over 1,800 public and private customers.

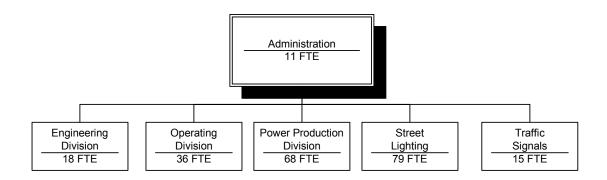
In addition to producing power, the department also has other functions. PLD staff maintains and operates almost 87,000 street and alley lights and 1,000 traffic signal installations. PLD also assists in supporting maintenance of the Police & Fire communications network

### MAJOR INITIATIVES FOR FY 2005-06 and FY 2006-07

The Public Lighting Department completed the installation of more than 14, 000 light pole shrouds to prevent and/or reduce the incidence of exposed wire, improve safety and appearance. Defective light pole shrouds were removed, and the department will continue to pursue litigation with the vendor in an effort to have the defective light pole shrouds replaced. The department continued capital street light modernization projects and approximately 4,845 new lights have been installed, and are operational. The departments Street Light Task Force continued activities to improve crew efforts to reduce the street light backlog while new project completion continued. Mistersky Power Plant operations improved, and in an effort to conserve fuel consumption, and reduce costs initiated actions to operate power production units at minimum load whenever possible with positive results.

## PLANNING FOR THE FUTURE FOR FY 2006-07, FY 2007-08 and BEYOND

The Public Lighting Department will continue activities to provide service to expanding and/or new schools to meet the ever changing demands for improved electrical power, and reliability in the Detroit Public School electric distribution systems. The department will continue activities developed to improve the department's ability to increase reliable, efficient power generation, repair and replacement of streetlights, and traffic signal maintenance services.



### PERFORMANCE GOALS, MEASURES AND TARGETS

Type of Performance Measure:	2004-05	2005-06	2006-07	
List of Measures	Actual	Projection	Target	
Inputs: Resources Allocated or Service Demands Made				
Budgeted Inspection & Control workers	6	3	3	
<b>Outputs: Units of Activity Directed Toward Goals</b>				
Percentage of street lighting modernized	4,845	5.7%	5.7%	
Response time after traffic signal service calls	45 min	45 min	45 min	
Efficiency: Program Costs related to Units of Activity				
Percentage of total system load purchased	47%	47%	47%	

### **EXPENDITURES**

	2004-05			2006-07		
	Actual	2005-06		Mayor's	Variance	Variance
	Expense	Redbook	]	Budget Rec		Percent
Salary & Wages	\$ 14,898,355	\$ 12,346,036	\$	12,386,975	\$ 40,939	0%
Employee Benefits	9,109,667	7,181,341		9,070,297	1,888,956	26%
Prof/Contractual	2,356,561	620,940		496,611	(124,329)	-20%
Operating Supplies	35,070,211	43,790,764		32,213,317	(11,577,447)	-26%
Operating Services	8,283,764	3,955,671		12,638,261	8,682,590	219%
Capital Equipment	13,369,183	2,876,074		12,926,074	10,050,000	349%
Capital Outlays	356,499	-		-	-	0%
Fixed Charges	19,112	-		-	-	0%
Other Expenses	1,212,600	(483,475)		(362,716)	120,759	-25%
TOTAL	\$ 84,675,952	\$ 70,287,351	\$	79,368,819	\$ 9,081,468	13%
POSITIONS	235	244		227	(17)	-7%

### **REVENUES**

2004-05				2006-07			
Actual		2005-06		Mayor's		Variance	Variance
Expense		Redbook	]	Budget Rec			Percent
\$ (14,904)	\$	-	\$	-	\$	-	0%
-		-		50,000		50,000	0%
49,321,477		50,586,116		51,281,116		695,000	1%
10,588,223		3,152,000		13,500,000		10,348,000	328%
\$ 59,894,796	\$	53,738,116	\$	64,831,116	\$	11,093,000	21%
\$	Expense  \$ (14,904) - 49,321,477 10,588,223	Actual Expense \$ (14,904) \$ - 49,321,477 10,588,223	Actual 2005-06 Expense Redbook  \$ (14,904) \$ -	Actual 2005-06 Expense Redbook 1  \$ (14,904) \$ - \$	Actual         2005-06         Mayor's           Expense         Redbook         Budget Rec           \$ (14,904)         -         -           -         -         50,000           49,321,477         50,586,116         51,281,116           10,588,223         3,152,000         13,500,000	Actual         2005-06         Mayor's           Expense         Redbook         Budget Rec           \$ (14,904)         -         \$ -         \$           -         -         50,000         49,321,477         50,586,116         51,281,116         10,588,223         3,152,000         13,500,000	Actual         2005-06         Mayor's         Variance           Expense         Redbook         Budget Rec           \$ (14,904)         \$ -         \$ -            50,000         50,000           49,321,477         50,586,116         51,281,116         695,000           10,588,223         3,152,000         13,500,000         10,348,000

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